

6/30/88

Dear Women:

I've just hung up from a long conversation with the Marianna warden's executive assistant about the new prison. I will set forth here for you my notes. Her name is Jama Acuff. The mailing address for the new prison: FCI Marianna, 100 Road, Marianna, FL 32446. Phone: 904/526-2313. She denies that there will be a High Security Unit, and asserts that the women's unit is merely another level 4 prison.

1. Criteria for placement- prisoners at other institutions will be referred by unit staff to the regional office. The regional office will decide if the person comes to Marianna based on the Security Designation Manual and its guidelines for level 4 institutions. Of course, there are always ways to slide up and slide down. A person does not have to be a level 4 to qualify. Approval comes from the region. The unit is not designed for anything specific other than another unit in the FCI. No institution has "security purity." Someone with a lower or higher security level could be placed there. Things like institutional adjustment would figure significantly. Generally it will be for level 4 inmates.

2. When will it open? That's a good question. They expected to have been open by now, but construction has not been on schedule. It was in shape for the open house. But the control room and the food service area are not quite ready. There is also electrical work going on. They're hoping to open before summer's over, July possibly, but she's hard pressed to say exactly. They are anxious to be operational. Her personal opinion is more towards August, though she felt she could safely say within the next two months. The dedication is scheduled for September 15, and they would certainly hope to be operational by then. The men's FCI is about a month behind the women's

3. Will you know if you're being sent to Marianna? She didn't know whether people would be notified, though she said the Bureau generally lets prisoners know they're being referred and whether the referral is approved. They will announce, generally when they open a new institution, that they are ready to accept referrals.

4. Once you're there, is it forever? She claims that Marianna will be just like any other institution in the system, that one can earn one's way out. There will be, she says, normal custody and security level classification reviews.

5. The conditions: Architecturally it's like Otisville and the newer institutions. The unit is built as a triangle. The "rooms" run along two legs of the triangle, on two levels, an upper and a lower. Along the other leg are administrative offices. There are 54 "rooms," and they hope to keep the population at 54. The rooms are designed so they can be double bunked, and in fact, they have installed the bunk beds. The cells also have a toilet and sink and a long counter, like a desk, with two chairs. Each cell has two metal lockers, about 3.5 feet tall, as well as an area where they are building shelves. Across from this wall, there are clothing hooks and an indenture in the wall. She didn't remember the size of the cells, but said they are standard for what's being built these days. The color scheme is "wonderful!!!" The walls in the cells are white, the countertops lavender. The day room in the middle of the triangle (explained later) has gray and mauve and turquoise carpeting. The accent colors are purple and turquoise (the columns are purple). Acknowledging that the

June 30, 1988

Page Two

color scheme has been a concern some places, she said this unit is "just real cheerful looking."

Unit staff-a unit manager, case manager, 2 counselors, and a secretary, along with representatives of all the other departments (from the main institution), like education, chapel, recreation, a psychologist, all the services provided in any institution.

Programs-a full range (as you might suspect she'd say) will be available: adult basic ed, GED, vocational programs through the local junior college which will focus on business administration. An indoor rec room with rowing machines, weights, stationary bikes. There's also an indoor/outdoor courtyard, with a security screen on the top, where there's a basketball standard and a volleyball net. There's an outdoor rec yard, which is fenced all around but which does not have a security screen over the top, which can accommodate recreational play and activities- the total range. Time in the outside yard will probably be limited to from 5pm to dark, because everyone will work all day (work described later). The indoor/outdoor area requires less supervision, and people who finish work early can go there if the outdoor yard is not open. In addition, there are two day rooms, one active (bumper pool, foosball table games) and one passive (seats for reading). The active is on the first level of the middle area of the triangle, raised 3-4 steps. The passive is on the upper level. There's also a law library.

Work- Unicor will be voluntary. The whole of Marianna has three phases of a furniture factory. The men assemble the lumber. The level 4 women do upholstery. The camp women put the lumber and the upholstery together. Other jobs will include food service, education, orderly, unit clerk, recreation.

Food- Food will be prepared in the kitchen in this unit, all, that is, except for baked goods, which will be brought over from the men's unit. There will be a steam table, and there is a dining area, where there are tables with 4 chairs each, like McDonalds. There are about 48 seats. The population may eat in shifts if necessary to accommodate work schedules.

Religion- there are two chaplains on staff, and they are contracting with a rabbi and an imam. There will be congregational worship.

Out of cell time- Women will be locked down after the 9:30 p.m. count until 6:00 a.m.

Seg- There is a 6 cell administrative detention/disciplinary segregation unit, where people will be placed only after some process. Normally women will be placed there because of a rule violation for a serious offense, like drugs or fighting. They can use it for other reasons as necessary, for example, in separation cases. It will operate like other seg units in terms of rec, out of cell time. It has its own separate yard.

Visits- There is no automatic restriction on who can visit. Members of the immediate family will normally be approved, and non-family can apply just like at any level 4 prison. If a friend has been arrested for assault, resisting arrest, introducing drugs into a prison, they will do a close evaluation, but would not automatically reject that person. The visiting room has about 30 chairs, and each

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June 30, 1988

Page Three

woman can have 3 adults per visit, though at the beginning, especially if a woman hasn't seen visitors for a long time, they can make exceptions as long as there is space. There are 2 private visiting rooms for lawyers, though they are thinking they will turn one of them into a play room for kids. Visiting will be Thursday through Tuesday, 8am to 3pm. I realize I neglected to ask how many hours per month you'll have. I'll find out. Sorry. There are also visits on federal holidays. And attorneys can make special arrangements to visit on other days as well.

Phone- There are at least 2, maybe 3 pay phones in the unit, which will be on from 6am to 9pm. They ask for 20 minute limit on each call. Attorney calls are made from the same phones, but they supposedly shut off the monitoring once the staff receives a request and then determines that it is in fact the attorney on the receiving end of the call.

Commissary- Will generally function as in a regular level 4 joint, except that they will list cosmetic items for women.

Beauty shop- Details still being worked out, but there's a room with a special sink and hair dryers.

Property- she read to me from the institutional supplement, which has not yet been finalized by the regional office, and so which she could not yet send me:

1 address book	3 pantyhose
1 jogging suit	*1 jacket
1 athletic shorts	1 wedding band
2 prs. athletic socks	1 musical instrument
*1 sheet	1 necklace (religious medallion/no st
*1 belt	2 nightgowns
*1 blanket	*3 pants
*3 bras	*5 underpants
3 books	photo album
1 cap or hat	radio (walkman style with earphones)
glasses-reading & sun	*1 raincoat
4 handkerchiefs	1 robe
1 slip	*5 shirts
magazines/newspapers	*1 skirt

*means state issue. She did not know whether, if you already possess the non-issue items, you can bring them with you. She said she would check and let me know. At the camp, the women were permitted to keep stuff on the list they had purchased at the commissary at Alderson. She imagines they'll do the same here. I asked her to check the 3 book limitation for the men, and she said it's the same, and counseled that you can exchange books often. This is the first time they're trying the new uniform: brown pants and a beige blouse (more tan than khaki). The women in the camp must also wear this. Safety shoes, like lace up hush puppies, will be provided as part of the uniform.

Vending machines= there's a space in the unit for vending machines, and each woman can keep up to \$20 in quarters for use in the machines.

Medical- there's an infirmary in the unit. A PA will be on duty during the day for sick call on a normal basis. Other than during the day, someone will come over from the main institution. Around the clock care will be provided, such as for emergencies, in the downtown Marianna hospital. While there are two cells equipped to accomodate

June 30, 1988

Page Four

handicapped women, this will be done on a short term basis only, such as someone who breaks her leg playing baseball, or someone who is recovering from surgery. Someone who needs long term care will go temporarily to the hospital in Lexington. There are 8 PA's, 1 md, 1 dentist, and hospital administration staff. They'll contract for all needed specialities.

Population-Men's FCI: 496: Women's level 4: 54: Women's camp: 148. However, each of these figures could be doubled, depending on need.

Caveat: these words are in the main Ms. Acuff's. She was very forthcoming.

Hope this info is helpful. Obviously we'll know what it is when the first women get there and tell us themselves. When and if I get the institutional supplement and any other information, I'll pass it along. Thinking of you all.

Jan Susler
Attorney

PS. Conversation same day with Amnesty in London. They are waiting for the judge's ruling before they publish their report. They are anxious to publish something about Lexington, so once the order comes down, they will publish the observer's report, the correspondence between them and the Bureau, and a summary of the situation.

The woman in charge of education seems much of an improvement over the one at Tucson (That's not saying much, is it?). There will be basic ed, GED, some courses coordinated with Chipola Jr. College, and there will be an opportunity to take college correspondence courses. Classes will be both during the day and at night (day, I think for those who haven't finished high school). There is a crafts room, although it was empty. They did say there would be leathercraft, sewing, knitting, and perhaps ceramics. There were no books in the library and only what looked like FL stats in the law lib. (Some of the rooms we were allowed to enter, & some not.). On the other side of the yard, they had some free weights scattered around, & a rec director talked to us about recreation, saying that recreation was a central program of prisons, because it helped to defuse bad energy (Nothing was said about the need to maintain bodies in confined situations.) and cut down on fighting. There is supposed to be an indoor (read air conditioned, which you'll need in this climate) exercise room, with bikes, rowing machines, & wts, but we didn't see one (There was one in the camp, operational.).

Then we went down a hallway into the seg unit. It has 6 cells, with its own small walled yard (I didn't see it; Brian did.). This was where people ^{on the tour} freaked out the most, where all the "wouldn't want to get left in here" jokes most came out. People were very nervous in this area. The 6 cells are on one side, off a very narrow hall. It's the usual--2-inch mattress on metal slab, sink-toilet combination, narrow window, & that's it. They (the lieutenant took us through this area) said it was for discipline & for those "who require more security." Then we went into another hallway & met the "fat doctor", as Scott described him. There is a medical room, very basic. There will be sick call each morning, & those with chronic illnesses will be monitored by a meeting each month (They can, of course, also go to sick call.). We saw no dental facilities.

Next we entered the area where the cells are. It's built on a triangle (There are several photos.), with cells along two of the sides, on 2 floors, 15 along each side on the 1st floor, & 8 along each side on the 2nd. From the photo, it also appears that there are some cells along the 3rd side on the 2nd floor. (We were not allowed on the 2nd floor; there is supposedly a quiet day room there according to Jan's report; we didn't see it.) If there were 8 cells along the 3rd side, that would add up to 54 cells. The day room is in the center, with foosball, table shuffleboard, ping pong, & tables & chairs. The 3rd side on the 1st floor has a guard station & offices (Psychologist, for one; he had come from Lake Placid, young, pretty out of it). Each cell is double bunked (See photo), with one small locker. Everything, except the bed, is built in. The photo shows two chairs; there was only one in the cells we saw. Those 2 built-in block compartments are supposed to have rods put in to hang clothes; there were none yet. There's a toilet on one side, a sink on the other, & that's it. I imagine the cells meet the minimum standard; they seemed small. The cells had doorknobs, but Scott seems to remember a large keyhole somewhere in the door, not in the knob. The doors are metal. Jan's report said there would be 2-3 phones; we saw only one phonebooth, with no phone yet, at the end of one of the rows of cells. We saw no TV. One of the guides said that when there was a movie of sufficient interest to a large group of the women, there was a large-screen TV & video system that would be brought into the dayroom. I seem to remember a TV hanging somewhere in the dayroom, but it doesn't show up in the photo, & no one else remembers it. There were no signs of kitchen or even microwave, or laundry (The camp has its own laundry, open 3 days a week, where women bring their prison-issue clothing & have it washed for them.). They said there would be vending machines, either in the yard or dayroom, & in the visiting room, but none were visible yet. There was a control-type door leading to the big, outdoor (unfinished) yard, but those to the inner yard seemed key-type doors, but I'm not positive.

Then it was on to the visiting room. They told us visiting Thurs.-Mon. from 9-3 (This differs from Jan's report.) They told her 30 chairs; I don't think it was that large. There are two attorney rooms at one end & the main control area for the unit (with a huge window) at the other. There did not appear to be a guard desk in the room. So visiting will be contact, & they said vending machines would be added.

From there we went out past the control area, the check-in (for visitors, etc.) area, and out through the front double doors. (control gates). Somewhere along the tour we saw the intake area where newly arrived inmates are fingerprinted, stripped & issued uniforms, photographed, etc. (I don't remember where it was.)

In a brief speech before the tour, welcoming us, the warden Dr. F.P. (Sam) Samples said he wanted to make this facility "the flagship of the U.S. prison system." At the same time, it is rumored that the entire institution is being used as a washout place for guards, i.e., they're sending all the guards here who aren't making it at the other prisons. During the tour it was constantly referred to as medium security for women, although one officer did call it "medium to medium-high security for women." It was only the week before the tour that the guards learned that high security women would be coming here; of course, officially they are still saying that they are not sure who will be sent here. And it has only been in the past week that the "Squeaky Fromme" rumor was published (See enclosed newspaper articles.).

It is difficult to know how this will all play out. From all appearances, this is by far the best prison yet in terms of conditions for Susan & Alex. It will depend on whether the equipment really does arrive, what kinds of rules they implement, access to the facilities, etc. Unless the small group of 2nd floor cells can be separated off in a way that didn't seem obvious (those along the 3rd side, above the offices), there is free access to all the cells (There are no "blocks"). Whether they develop the outside open recreation area & how much access they allow would certainly make a difference in how confining incarceration here seems. But it does not appear to be small group isolation (unless the seg unit is used in an illegal way) & is much more like a general population prison (as much as 54 women can make up a "population"). If, in fact, they eventually do doublebunk, the conditions, especially in the cells, will be much worse, & the access to the various areas in the unit will be even more important.

Of course, the tour was very much a public relations job by the prison. And much of its operational quality will depend on the quality of the staff, just like in any prison. That was difficult to assess on such a quick tour. They kept pointing out that they have hired half of the staff from the local community. I have talked to the families of a couple of locals hired, & they have no clue about what prison work is like, although there are several large correctional institutions nearby, & a law enforcement supply store in Marianna. The chaplain & education director both talked of recruiting local volunteers to work with the prisoners, to conduct religious services & as tutors. We'll see whether that happens!

Further questions?? Please contact me.

Sue Sturtz

Open House at the Camp and Women's Unit
Federal Correctional Institution, Marianna, Florida
June 21 - 24, 1988

We are opening FCI, Marianna, today to give you a firsthand opportunity to see the facilities provided for inmates in federal custody and to give you an overview of the programs planned. Our goal is to provide a safe and humane environment for prisoners to live and work while they serve their sentences. Inmates are placed in prisons as punishment, not to be punished. We provide opportunities for inmates to improve those areas of their lives that might assist them to refrain from criminal activities upon their return to the community. The decision to rehabilitate oneself lies with the individual inmate. Prisons do not rehabilitate; however, they provide the opportunities, resources, and encouragement for inmates to make positive changes in their life styles. The inmates are the ones who can rehabilitate themselves; they exercise the free will to change or not to change. Consequently, we provide facilities that will meet the daily needs of inmates and will offer opportunities for self-improvement through work and study. We hope you will form your own opinions about the treatment of prisoners and realize that there is a balance between the concepts of rehabilitation and punishment.

The public is oftentimes exposed to stories about prisons that are sensationalized or based on half-truths. In order to emphasize a specific point, inmates and others may present information as factual, when in actuality it may not be factual or may be only partially accurate. The Bureau of Prisons may not be permitted to respond to specific allegations made by inmates or others because of restrictions imposed by the Privacy Act. Unless an inmate gives consent for us to comment about his/her particular case, the other side of the story cannot be told by prison staff, which often leads to a misinformed public.

There are expectations, rules, and operating procedures for inmates and staff to follow. When inmates enter the institution, they are given a list of rights and responsibilities. Included in that information is a list of the prohibited acts within the institution and a corresponding list of the possible penalties should they violate these rules. We believe it is important for inmates to be fully aware of the possible ramifications for violating rules. Corporal punishment is not allowed. Examples of possible sanctions for breaking prison rules might include withholding privileges such as restricting movement within the institution for a specified time or forfeiture of good time credits, which could prolong an anticipated release date from custody.

Mr. J. Michael Quinlan is the Director of the Bureau of Prisons and is headquartered in Washington, DC. Mr. Quinlan is only the fifth person to hold this position since the Bureau was established in 1930. The Bureau has five Regions throughout the country and Marianna reports to the Southeast Regional Director, Mr. G. R. McCune, in Atlanta. The Bureau has 55 institutions and more than 44,000 inmates.

Dr. F. P. Sam Samples is the Warden of this institution. The Associate Wardens are Mr. John Clark, Mr. Bill Hedrick, and Mr. Greg Wickstrom. Mr. Dan Dove is Camp Administrator and Ms. Jama Acuff is Executive Assistant and Public Information Officer. There are 16 department heads at this facility.

FCI, Marianna has three distinct missions: a low security camp for females, a medium security male facility, and a medium security women's unit. At full complement, we will employ 277 staff members. More than half of the staff have been hired from local sources. The facility is situated on 230 acres, of which 50 acres are located inside the fenced area. The cost of construction for the Camp was \$5,200,000 and \$34,000,000 for the main institution.

A wide range of programs will be offered at each functional area, including educational and vocational programs, individual and group counseling, religious activities and industrial training.

Page Two

Open House at the Camp and Women's Unit
Federal Correctional Institution, Marianna, Florida
June 21 - 24, 1988

The mission of our industrial operation is to build furniture for sale to other federal government agencies. The construction of the furniture will be completed by the men in the main institution, and the upholstery and final assembly will be accomplished in the Women's Unit and the Camp. You should know that the entire industrial operation in all three areas is totally self-sufficient and that it does not use tax money; rather, in addition to funding its entire budget, Federal Prison Industries underwrites inmate pay and many of the training programs offered to the entire inmate population.

The minimum security Camp began receiving inmates on May 11 and currently has a population of approximately 40. We will continue adding women until we reach our rated capacity of 148. The Camp is staffed with an administrator, two case managers, two correctional counselors, and two secretaries, as well as 24-hour correctional officer coverage. Additionally, representatives from each program and service area are stationed at the Camp. The main purpose of the Camp is to provide low security housing for females and support services for the larger institution, specifically in the areas of landscaping and administration.

The Women's Unit will have 54 medium security beds. These women will be offered similar programs as the male inmates in the main institution. The unit will be staffed with a unit manager, a case manager, two correctional counselors, and one secretary, as well as 24-hour correctional officer coverage. The Women's Unit will also be staffed with representatives from the various program and service departments.

The main institution will house 496 men with medium security needs. As in the Women's Unit and Camp, a variety of programs and services will be provided for these inmates. All areas of the institution can be double bunked if the population increases beyond the single bed capabilities.

Typically, inmates begin their day at 6:30 a.m. with breakfast in the institution dining room. All inmates are assigned to a work detail. These details may range from clerical duties to performing mechanical services tasks, such as plumbing or electrical repairs. Lunch is served during the noon hour and the work day ends at 4:00 p.m. During a 24-hour period, inmates are counted several times; during these count times, all movement stops. Following the 4 p.m. count, the evening meal is served and the inmates have the remainder of the day for participation in various programs. They may participate in educational, vocational, and counseling programs during the day and/or evening hours. By 9 p.m., the inmates return to their housing units and remain there for the remainder of the evening.

There is a lot of talk about the costs of running prisons. Prisons are expensive to operate; however, let's consider the costs of crime to the general public compared to the cost of maintaining prisons. As an example, consider a professional car thief who steals only two expensive cars each week. Those two cars will cost the owners or the owners' insurers \$25,000 to \$30,000 a week, or more. That same car thief can be imprisoned for about \$250.00 a week. Think of the difference! A recent edition of the Tallahassee Democrat stated that between 1973 and 1985, 52 billion dollars worth of automobiles were stolen in the United States. Remember, this figure of 52 billion dollars was for one single crime category. There is no way we can put a monetary figure or value on the loss of life or the permanent psychological and physical scars that crime victims must carry for a lifetime. The Bureau of Prisons has spent less than nine billion dollars since it became a Bureau in 1930! Which is cheaper to the general public - prisons or crime?

In keeping with our good neighbor policy, we are pleased to give you an opportunity to tour the Camp and Women's Unit. Completion of the main institution is expected in late July and we hope to have an open house there at that time. We look forward to working with the criminal justice family and all of the people in this area.

FEDERAL PRISON CAMP
Marianna, Florida

OPEN HOUSE
June 21 - 24, 1988

Camp Description

Welcome to the Federal Prison Camp at Marianna, Florida. The Federal Prison Camp (FPC) is a minimum security facility which houses female offenders. The typical inmate assigned to this facility has low security needs, and her release date is generally within three years of her arrival. Commitments to the Camp are assigned directly from the Courts or are redesignated from other Federal Prison Facilities.

The staff complement for the Camp consists of a Camp Administrator, two Case Managers, two Correctional Counselors, and two Secretaries. Additionally, Camp staff are augmented by Correctional Officers, and other essential staff needed to provide operational services.

The Camp provides Unit Management/Case Management services, a Receiving and Discharge (Records) Department, Medical and Dental Services, Laundry and Clothing Exchange, Commissary privileges, a Beauty Shop, Food Service, Educational and Recreational opportunities, a Federal Prison Industries, Pastoral Care, and Psychology Services. Indoor/outdoor visiting areas are also provided to the inmate population.

The operational inmate single bunked capacity for the Camp is 148. Inmate housing is provided by two modules with two living units per module. The second level in each unit has 19 two-person cubicles and the bottom floor has 18 two-person cubicles. Thus, each module has a maximum operational capacity of 148. All cubicles contain two beds, two lockers, a desk, and a chair. There is a telephone located on each level for inmate use. Each unit has a TV/Multipurpose Room.

Camp Mission

The mission of the Federal Prison Camp, Marianna is to provide program and work experiences which will encourage inmates to be responsible for their behavior, and at the same time assist them to become productive, functional members of society. Through the utilization of existing work assignments and participation in recreational and educational programs, it is hoped that inmates will adopt positive behavior and attitudes.

Inmate Programs and Services

Psychological Services: Psychological Services are made

available to the inmate population upon request and by staff referral. Programs provided by our Psychological staff include individual psychotherapy, crisis intervention, and chemical abuse. Our psychology staff provides in-service training for all staff as well as counseling for staff in the Employee Assistance Program.

Education: The Education Program at FPC, Marianna is vast and expanding daily. Our department is presently offering educational programs in Adult Basic Education and General Education. Beginning in July, we will be offering programs at the College level in Business Management. In the not so distant future, we plan to expand our program to include an Associate Arts degree and a Bachelor of Arts degree in Business Administration.

In our Recreation Department, we have exercise programs involving Aerobics and Weightlifting. The exercise area also has Rowing Machines, "Free" Weights, Exercise Bicycles, and a "Universal Gym" on order. Our Recreation Program also includes hobbycraft items such as Knitting, Leathercraft, and a proposed program in Ceramics. In our Recreation Complex we have Basketball courts, a Softball field, a Running track, and a proposed Volleyball court.

Religious Services: The Pastoral Care Department provides several religious services for those inmates interested in participating. The Chaplaincy Department also makes available religious materials to inmate population as they become available. The Chaplain also serves as a "resource" person to the spiritual needs of staff. A great many local people will give their time as volunteers in this area of our work.

UNICOR: At our facility, we will be providing Prison Industries employment (UNICOR) for the inmate population. We expect to initiate operation in the latter part of July. It is hoped that 60% of the inmate population will be working in this critical area. Some of the products that will be produced in our prison industries include chairs, sofas, and bedroom furniture.

Food Service: In our facility, we have a full service "food service" operation. Our meals are nutritious, well balanced, and are prepared by staff with the assistance of inmates. During the week (Monday through Friday), we prepare three meals a day. On weekends we have a "Coffee-Hour" from 7:00 a.m. to 8:00 a.m. and Brunch from 10:45 a.m. to 11:45 p.m. Dinner is served on weekends from 4:30 p.m. until 5:30 p.m.

We like to thank you for taking an interest in our Satellite Camp, FPC, Marianna, and we seriously appreciate the opportunity to serve you. We encourage cooperation amongst all parties involved, whether they are community or law enforcement in nature, and we look forward to nurturing our already established relationship.